Ameritech Publishing

Planning Mode:

Customer Problem →	Value-Added →	IS Capability
--------------------	---------------	---------------

Execution Mode:

IS Capability →	Value-Added →	Customer Problem
-----------------	---------------	------------------

Customer Problem ->	Value-Added →	IS Capability
Customers are frustrated that they cannot 1. correct ads	1. ACCURACY of ad: customers' ability to preview ad details right up to their publication time	By <u>digitizing</u> the production process,
1. Collect aus	publication time	ads can be corrected right up to their publication time
2. make any changes to ads because they are sent to		2. ads can be changed right up to their publication time
printers far in advance of printing.	2. FLEXIBILITY of change: ability of system to correct mistakes just before publication	

Customer Problem →	Value-Added →	IS Capability
	ACCURACY of ad:	
	customer ability to preview ad details	
	just before publication	
	FLEXIBILITY of change:	
	ability of system to correct mistakes	
	just before publication	
	STANDARDIZATION of contract	
	TRANSPARENCY of billing	
	RELIABILITY of promises: guaranteed products	

The I.S.

	Customer	Clip Art (50,000 items)
Data	Employees	Customer Ad
Data	Sales/Contracts	
	Claims	
Process	Enter order	Create new ads
	Produce customer past history report	Modify old ads
	Calculate salesperson commission	Maintain ClipArt collection
	Produce management reports	